## Harnessing the Power of WealthScapes

**ENVIRONICS** 

ANALYTICS

Use Cases & Applications

Thursday, November 9, 2023

# **Today's Presenters**



Larry Filler Senior Vice President & Practice Leader



Lynne Wolfson Research Lead, Financial Data Products

**ENVIRONICS** 

ANALYTICS

### Housekeeping Items

- Throughout the entire webinar, all participants will be in listen-only mode
- However, you can submit a question at any time via the Q&A window at the bottom of the Zoom window
- Your questions may be viewable by other attendees so if you do not wish to have your name attached to a question, please select the "Anonymous" option.
- I'd also like to mention that we are recording this presentation and the recording will be available on our website within the next day or so.



### Agenda



Recap of EA's Financial Suite of Products



Use Cases, Applications & Approaches

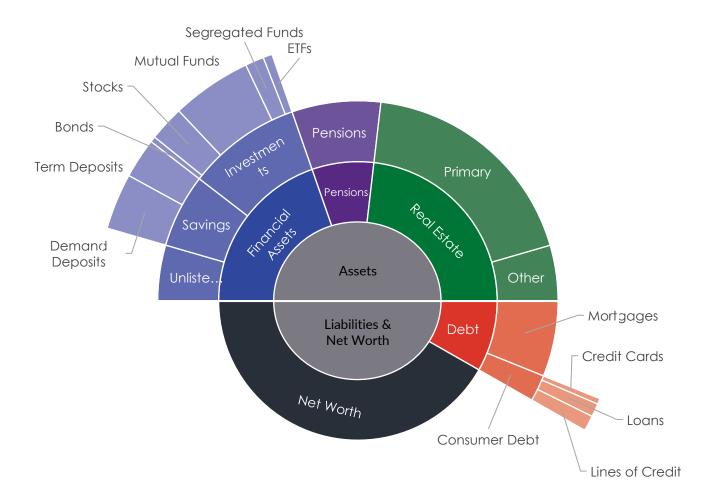


### WealthScapes Suite of Products - Overview

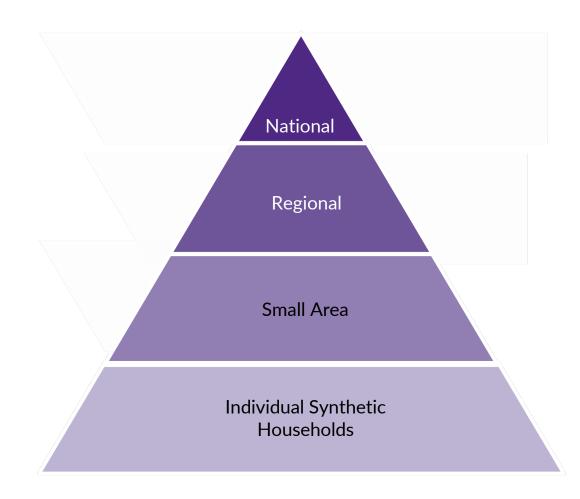


### WealthScapes | Overview

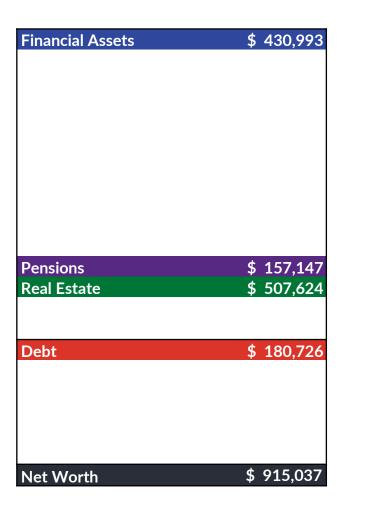
- Detailed measures of assets, debt and wealth of **Canadian Households**
- Over 200 financial statistics including both incidence and balances, covering 7 dimensions of household wealth
- Developed using over 30 different data sources including **privacy-friendly** aggregated data from Bank of Canada, Canada Revenue Agency, Equifax, Statistics Canada
- 100% Canadian coverage
- Built at the **Dissemination Area** level, linked to the 6-digit postal code

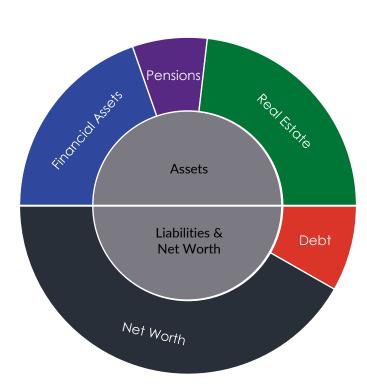


### WealthScapes - Built on a Geodemographic Base



- Statistics Canada National Balance Sheet Accounts
- Pension Satellite Account
- Bank of Canada
- CANSIM
- Teranet HPI
- CREA HPI
- Equifax
- CRA Income Tax Data & Longitudinal Administrative Data
- CensusPlus
- Census
- Demostats Hypercube
- Statistics Canada Survey of Financial Security
- Canadian Financial Monitor
- Statistics Canada Canadian Income Survey

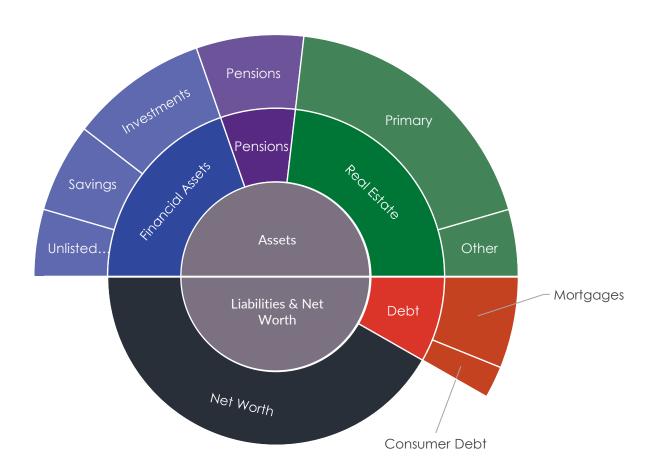






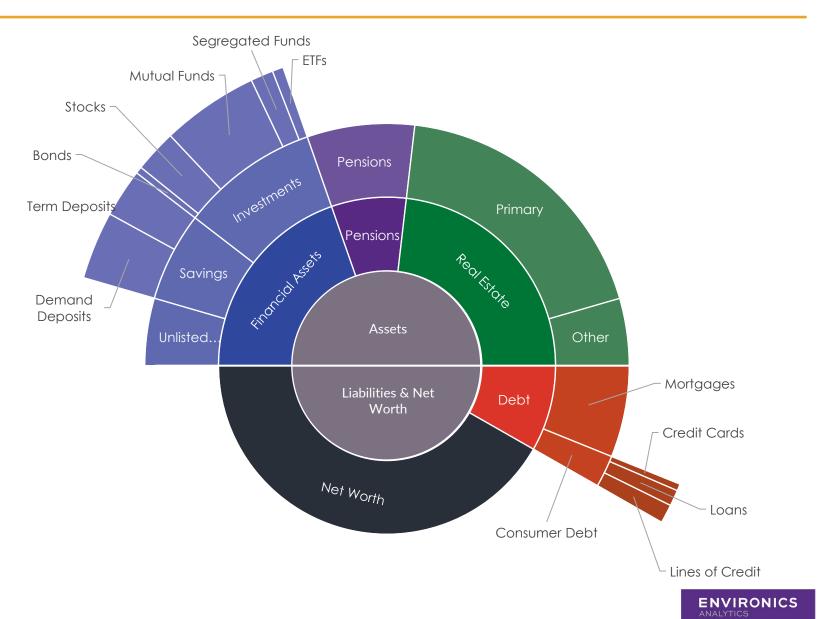
### WealthScapes' View of the Household Balance Sheet 2022 Q4

Financial Assets	\$ 430,993
Unlisted Shares	\$ 98,503
Savings	\$ 130,419
la vectore e a te	¢ 202 070
Investments	\$ 202,070
Pensions	\$ 157,147
Real Estate	\$ 507,624
Primary	\$ 409,409
Other	\$ 98,215
Debt	\$ 180,726
Mortgages	\$ 134,000
Consumer Debt	\$ 46,726
Net Worth	\$ 915,037



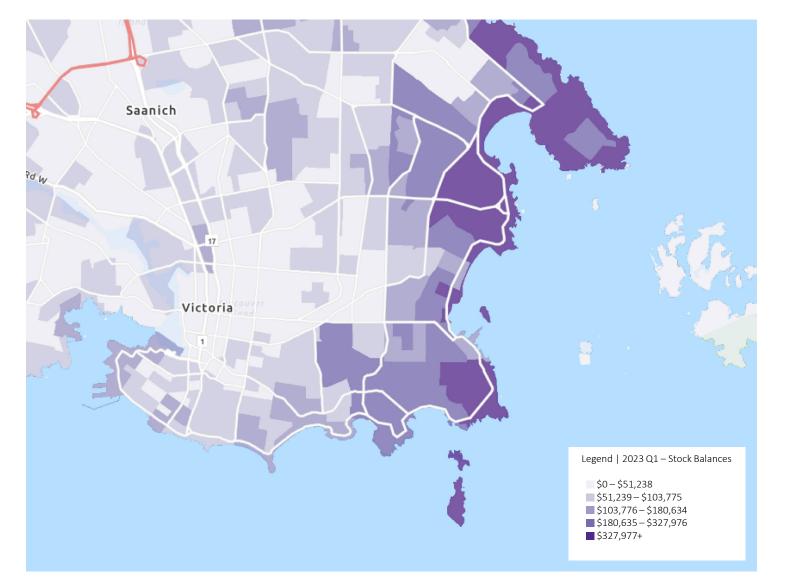
### WealthScapes' View of the Household Balance Sheet 2022 Q4

Financial Assets	\$ 430,993
Unlisted Shares	\$ 98,503
Savings	\$ 130,419
Demand Deposits	\$ 76,173
Term Deposits	\$ 54,246
Investments	\$ 202,070
Bonds	\$ 7,665
Stocks	\$ 47,753
Mutual Funds	\$ 108,819
Segregated Funds	\$ 25,377
ETFs	\$ 12,456
Pensions	\$ 157,147
Real Estate	\$ 507,624
Primary	\$ 409,409
Other	\$ 98,215
Debt	\$ 180,726
Mortgages	\$ 134,000
Consumer Debt	\$ 46,726
Credit Cards	\$ 7,786
Loans	\$ 17,938
Lines of Credit	\$ 21,003
Net Worth	\$ 915,037



# Other Products in the WealthScapes Suite

### WealthTrends | Overview



#### WealthTrends

- Quarterly updates of 33 key financial variables from WealthScapes at the dissemination-area level
- Allows for financial institutions, retailers, and governments to adjust strategies to reflect the most recent economic conditions



### LiquidAssets | Overview

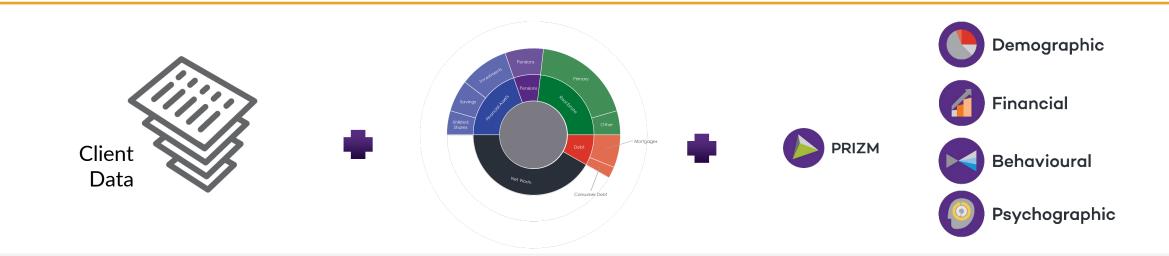
	Ontario HH's		Liquid <i>i</i>	Assets	
		\$500,000- \$749,999	\$750,000- \$999,999	\$1,000,000- \$1,999,999	\$2,000,000+
	\$0-\$19,999	3,361	1,079	1,167	265
	\$20,000-\$39,999	10,229	3,556	4,875	2,027
	\$40,000-\$59,999	21,635	7,175	9,852	9,108
ome	\$60,000-\$79,999	31,386	11,314	18,090	12,204
Household Income	\$80,000-\$99,999	34,841	17,083	27,300	11,110
sehol	\$100,000-\$124,999	39,035	23,159	36,005	17,345
Hou	\$125,000-\$149,999	31,794	19,434	30,543	19,038
	\$150,000-\$199,999	47,116	30,486	42,574	29,545
	\$200,000-\$300,000	54,172	32,217	46,342	43,557
	\$300,000+	31,543	20,696	35,675	49,879

#### LiquidAssets

- Measures the distribution of households by liquid asset holdings and further classifies the distribution by maintainer age or household income
- Provides a detailed view of the liquid asset value of Canadian households as well as their overall financial position down to the dissemination area level



### The Power of WealthScapes

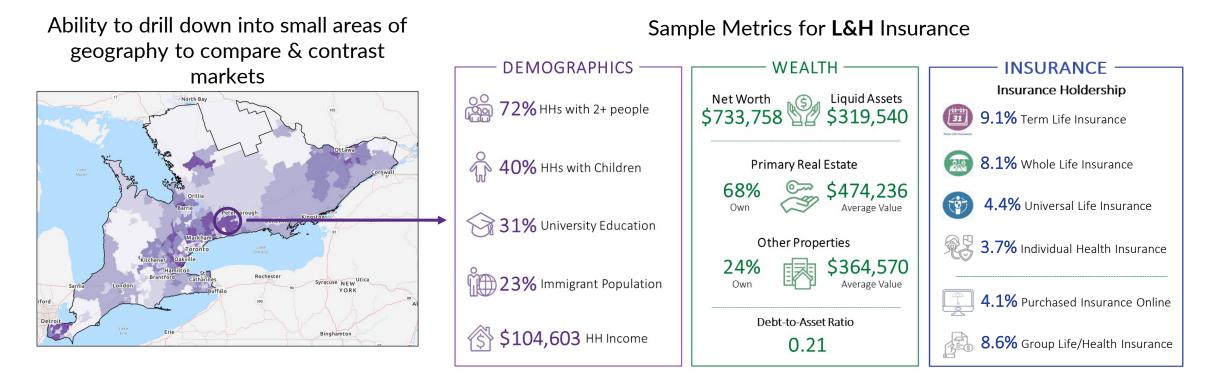


#### Provides Insights to Grow & Inform Strategy





### **Understand Markets Using Many Different Metrics**



EA data provides base (denominator) which can be used to calculate penetration



### **Product Campaign**

A Financial Institution would like to increase its share of RRSPs and TFSAs

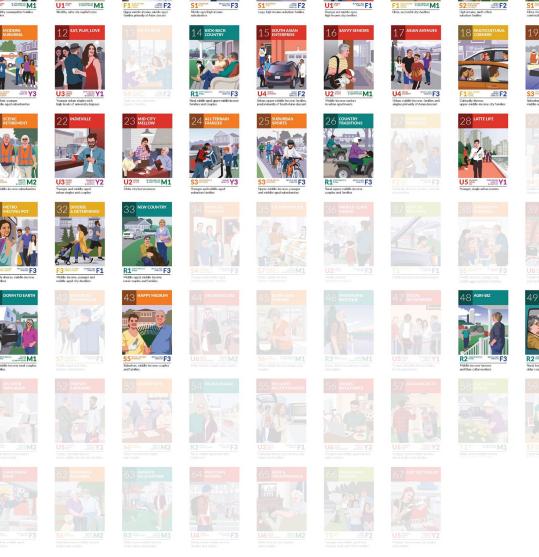
Understand how WealthScapes and other EA products can assist in achieving these objectives







Leveraging WealthScapes, we identified 33 PRIZM segments in Ontario that over-index and have high potential for **RRSP/TFSA** contributions





























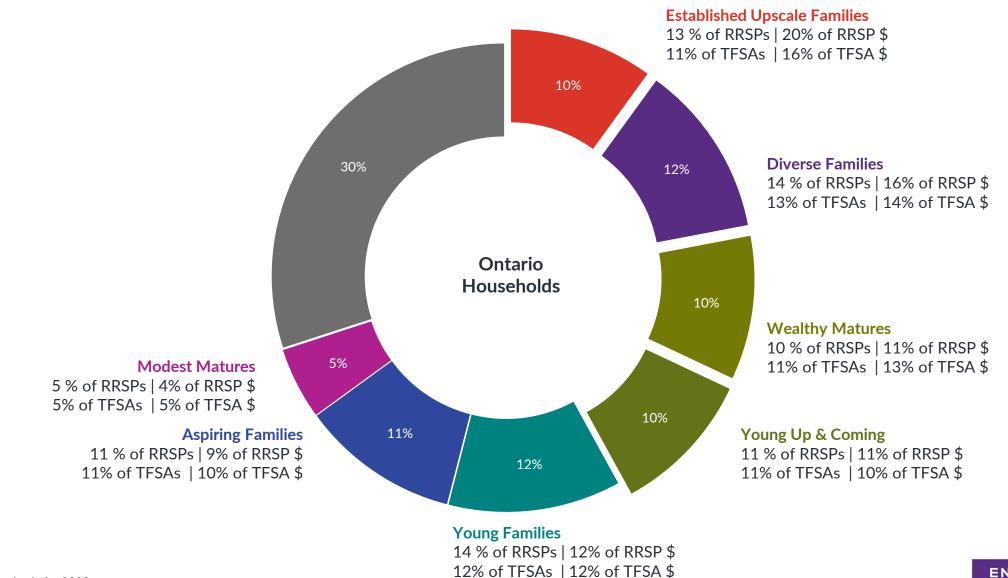








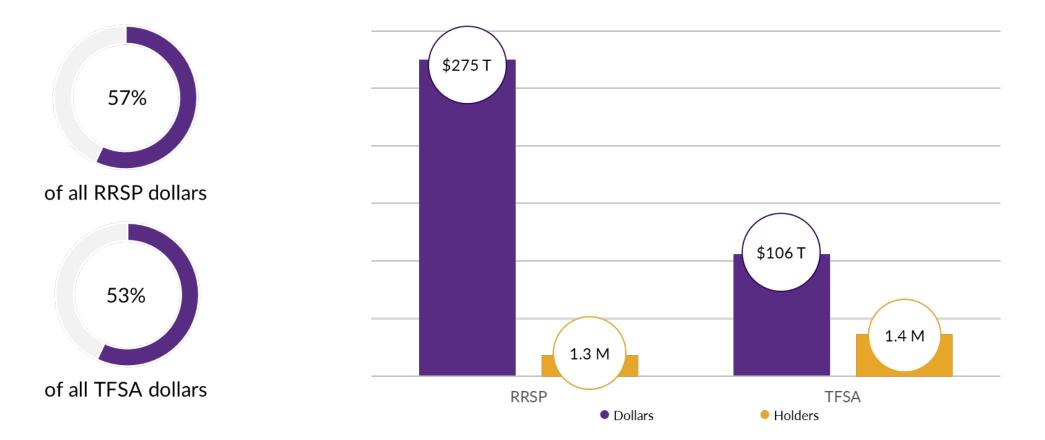
### Segmenting the Target Population & Identifying Opportunity



20 © Environics Analytics 2023

#### ENVIRONICS ANALYTICS

Established Upscale Families, Diverse Families, Wealthy Matures and Young Up & Coming proportion of the pie



### **Understanding Target Audiences | Highlights**



#### **Established Upscale Families**

- Older families with teenage & young adult children at home
- Highly educated homeowners
- Lower levels of diversity
- Very high incomes & financial holdings



#### **Diverse Families**

- Middle-aged families with pre-teens and teenagers
- Highly educated homeowners
  - Diverse

•

•

Above average incomes & growing net worth



#### Wealthy Matures

- Older singles & couple retirees
- Lower levels of education
- Lower levels of diversity
- Above average net worth and lower levels of debt



#### Young Up & Coming

- Young single and couples
- Highly educated renters
- Moderately diverse
- Upwardly mobile, with healthy incomes

### Understanding Target Audiences | Wealth

Index Legend <89 90 - 109 110+	Established Upscale Families	Diverse Families	Wealthy Matures	Young Up & Coming
Household Income Avg: \$125,580	\$206,003	\$155,166	\$127,734	\$136,459
Net Worth Avg: \$1,085,350	\$2,369,598	\$1,398,109	\$1,266,794	\$1,207,260
RRSP Avg: \$172,196	\$274,633	\$193,372	\$185,901	\$171,513
TFSA Avg: \$63,848	\$88,261	\$71,023	\$74,230	\$60,830
Mortgage Avg: \$445,579	\$652,213	\$610,559	\$386,890	\$545,702

**ENVIRONICS** 

### Understanding Target Audiences | Mindsets & Psychographics

<80 80	Index Legend 0-95 96 - 104 105 - 119 120+	Established Upscale Families	Diverse Families	Wealthy Matures	Young Up & Coming
	Confidence in Advertising				
	Financial Concern for the Future				
00	Legacy				
	Ostentatious Consumption				
	Penchant for Risk				

**ENVIRONICS** 

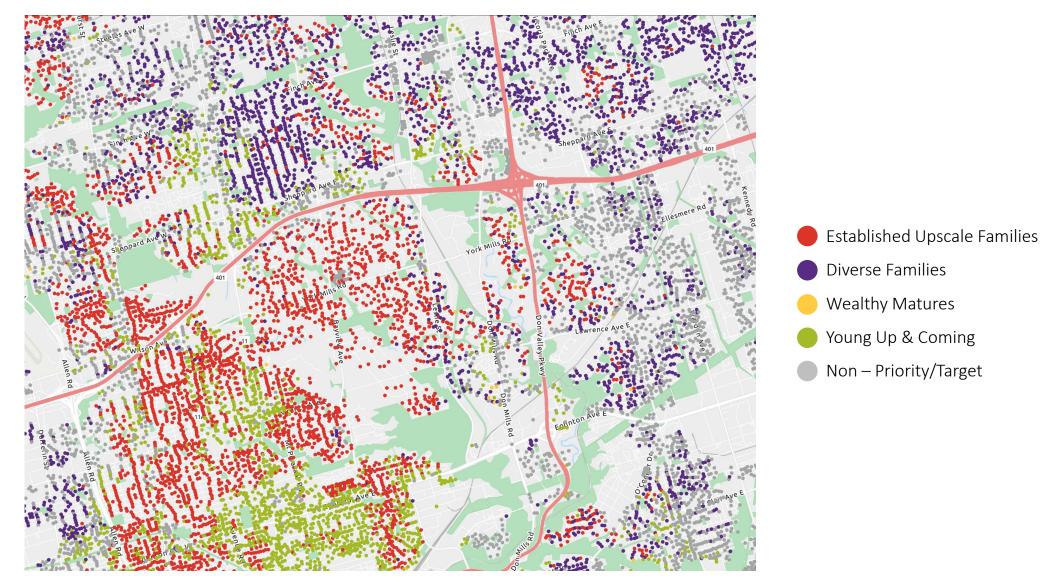


### Understanding Target Audiences | Where to Find Them

Index Legend <80 80 - 95 96 - 104 105 - 119 120+	Established Upscale Families	Diverse Families	Wealthy Matures	Young Up & Coming
Toronto	13%	19%	2%	87%
Ottawa	13%	5%	10%	8%
Mississauga	5%	14%	2%	0%
Brampton	1%	20%	1%	0%
Hamilton	5%	2%	8%	1%
London	3%	1%	7%	1%
Markham	3%	11%	1%	0%
Vaughan	5%	7%	2%	0%
Kitchener	1%	1%	3%	1%
Richmond Hill	2%	6%	0%	0%

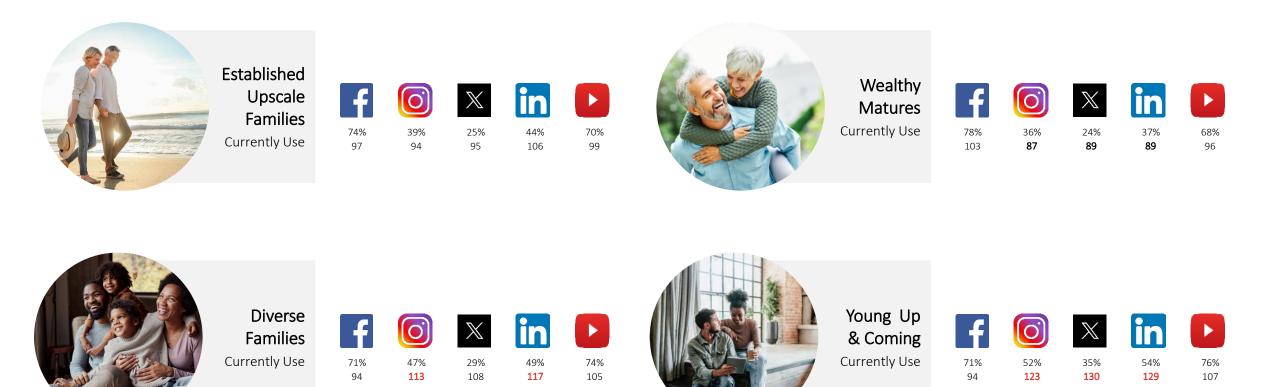
**ENVIRONICS** ANALYTICS

### Understanding Target Audiences | Where to Find Them





### **Understanding Target Audiences | Media & Social**









#### ✓ Goal Setting & Measurement

Setting performance goals by market

Adjusting branch targets based on current success and opportunities within a local trade area/market

Understanding which products to emphasize in which markets

#### ✓ Overall Marketing Strategy

Acquisition vs. Cross-sell/Upsell vs. Retention as well as product specific strategies

#### **Resource Allocation**

Identifying where to put more feet on the street

Determining where to open new branches

Uncovering where to provide more head office support, staff training & product specific support

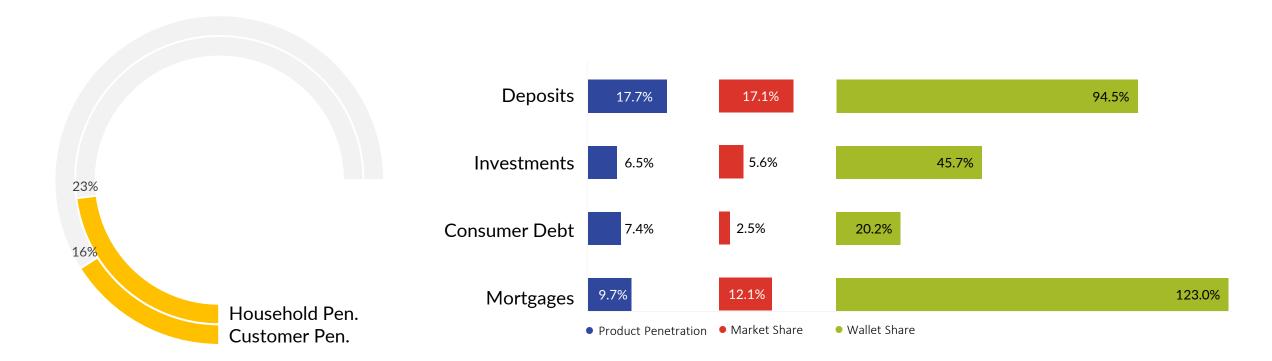


Completed at the household level for various tiers of geography (e.g., Province, Census Metropolitan Area, Census Subdivision, Branch Trade Area)

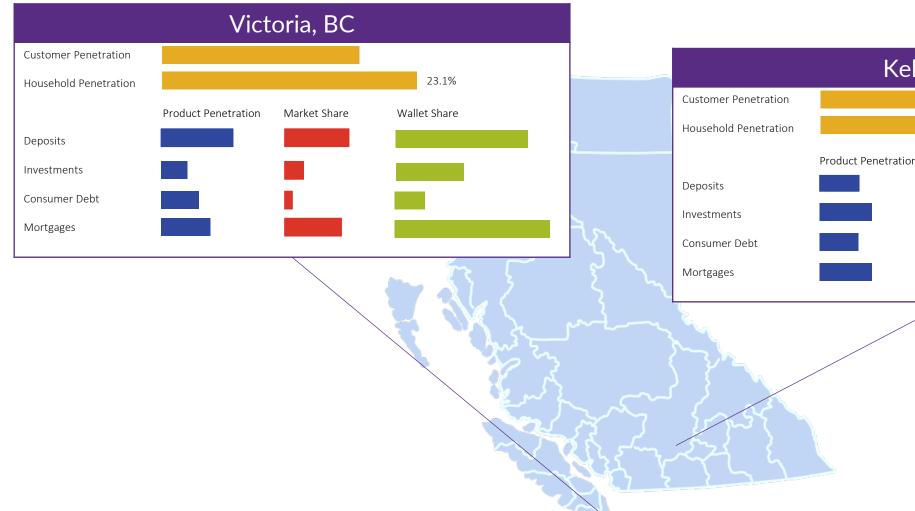
5 Key Metrics				
Product Penetration	# Customers' Products/ Market Products Held			
Market Share	Total Customers' \$ / Total Market \$			
Share of Wallet	Average Customer \$ / Average Market \$			
Household Penetration	Customer Households / Market Households			
Customer Penetration	Customers / Market Population			

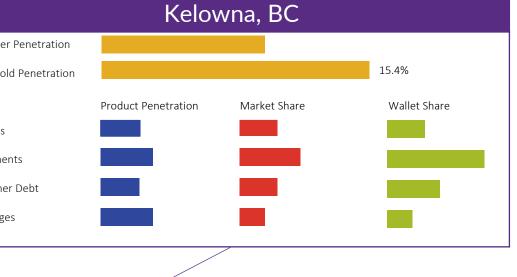


### **Opportunities by Region & Product - Victoria**











<b>Acquire</b> Low Penetration, High Wallet Share Try to acquire more customers in this region as when you do, they are highly valuable	<b>Deepen &amp; Protect</b> High Penetration, High Wallet Share These are your most successful regions for the product being considered
Ideate Low Penetration, Low Wallet Share Regions in this quadrant have not been successful in the past - look for new approaches	<b>Grow</b> High Penetration, Low Wallet Share Opportunity to grow wallet share within this region through improved upsell programs

Understand opportunity by product and dollars at a regional level and develop strategy and set goals.

Things that must be considered:

- What is the actual/potential value?
- Do I have the right products?
- What is the competition?
- Are we marketing effectively?

**Product Penetration** 

Wallet Share



Build out strategies by market, region or trade area



• Grow





**Customer Focus** 

#### ✓ Goal Setting & Measurement

Establish growth, engagement and retention targets for your customer base nationally and locally

Track progress over time to understand who has grown/declined in value and what products are driving growth

#### ✓ Resource Allocation & Strategy Development

Identify which customers have the strongest growth potential and who requires more targeted retention efforts

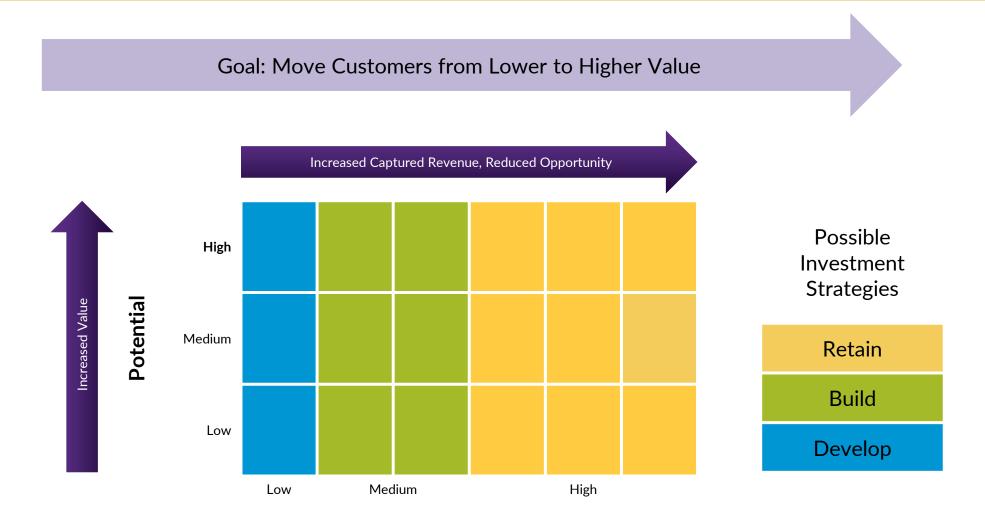
ENVIRONICS

Maximize resources by identifying which customers will have the greatest ROI, by product

Prioritize product offerings by customer behavior and value

Understand acquisition priorities

### **Economic Segmentation Facilitates Intentional Growth**



Member Value



### **By Determining Member Value**

EA's base calculation contains 4 product components, each with 3 variables. These can be expanded or reduced to align with the organization's definition for Customer Value:

1. Determine the optimal **Consumer Debt: Investments: Deposits: Mortgages:** weighting of variables Value Value Value Value • within a component Value Adjusted by Value Adjusted by Value Adjusted by • Value Adjusted by Age Age Age Age Wallet Share Wallet Share Wallet Share Wallet Share (Value vs (Value vs (Value vs (Value vs WealthScapes) WealthScapes) WealthScapes) WealthScapes) Investment **Consumer Debt** Mortgage Value Deposit Value Value Value

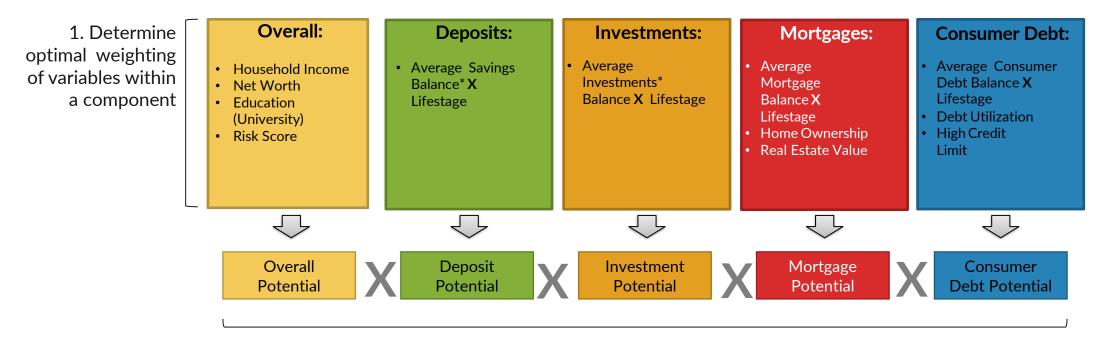
2. Determine optimal weighting between the components

🔜 Total Value



### **And Determining Member Potential**

EA's base calculation contains 4 Product components and 1 Overall component, with a different number of variables each. These can be expanded or reduced to align with the organizations desired definition for Customer Potential:



2. Determine optimal weighting between the components

Total Potential



### Tag Each Customer with Their Current and Potential Value

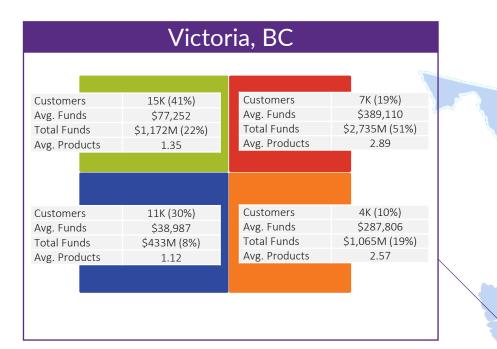
ustomers	982K (39%)	Customers	403	)3K (16%)
Avg. Funds Managed	\$89,828	Avg. Funds Mana	aged \$4	452,453
Total Funds Managed	\$88,195M (22%)	Total Funds Mana	aged \$182,2	,249M (47%)
Average Tenure	16	Average Tenure		19
Average Age	46	Average Age		55
Product Categories/Customer	1.77	Product Categorie		0.04
	1.77		les/Customer	3.21
	1.77		les/Customer	3.21
Customers	780K (31%)	Customers		52K (14%)
			352	
Customers	780K (31%)	Customers	352 aged \$2	52K (14%)
Customers Avg. Funds Managed	780K (31%) \$34,809	Customers Avg. Funds Mana	352 aged \$2	52K (14%) 261,642
Customers Avg. Funds Managed Total Funds Managed	780K (31%) \$34,809 \$27,167M (7%)	Customers Avg. Funds Mana Total Funds Mana	352 aged \$2	52K (14%) 261,642 216M (24%)

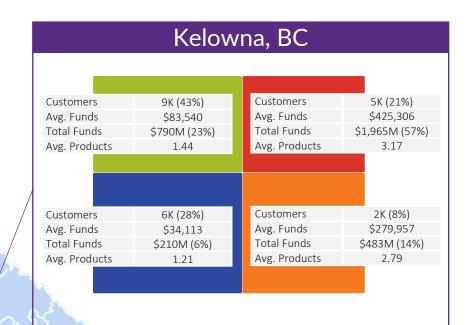
**ENVIRONICS** ANALYTICS

### **Differentiate Service Levels Through Economic Segments**

Create corporate strategies derived from current & potential value and regional priorities which is also adjusted for age/life stage

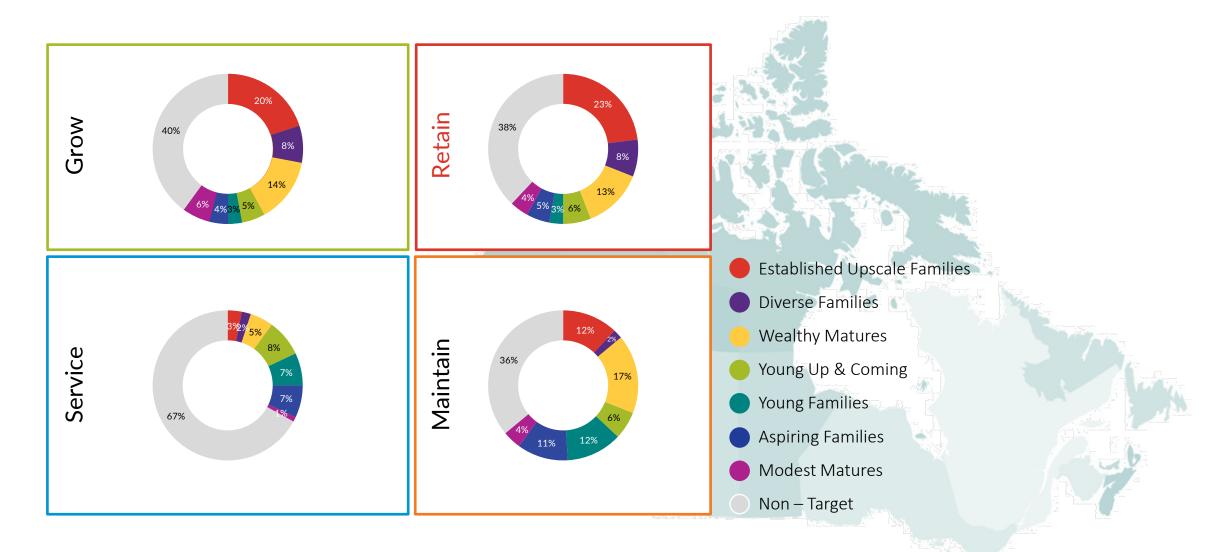
<ul> <li>Grow</li> <li>Identifying hidden opportunities</li> <li>Prioritize efforts to increase engagement with key marketing segments &amp; new members</li> </ul>			<ul><li>Retain</li><li>High touch and personalized services</li><li>Tailoring 1:1</li></ul>
<ul> <li>Service</li> <li>Better utilization of lower cost channels &amp; resources</li> <li>Development of Financial Wellness programs</li> </ul>			<ul> <li>Maintain</li> <li>Responsive service levels with minimum opportunity for up-sell/cross-sell</li> <li>Maintain existing relationships</li> </ul>







### Looking at Your Customers Through the Lens of Economic & Marketing Segments



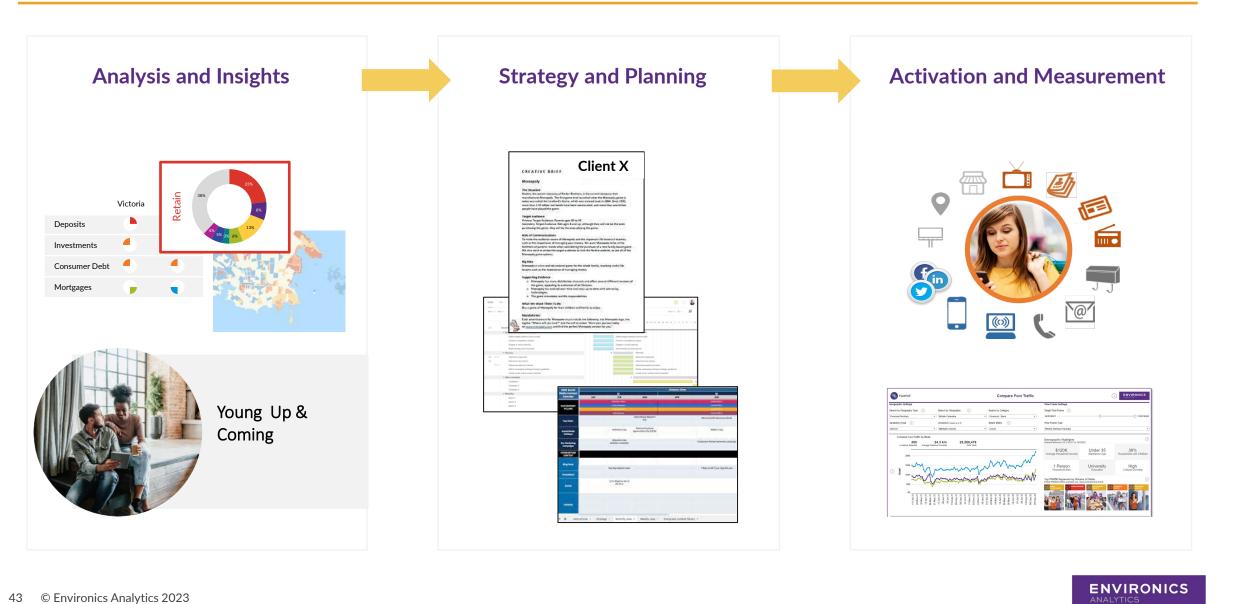
41 © Environics Analytics 2023

**ENVIRONICS** ANALYTICS Understand how successful you have been at growing and retaining your customers corporately and where customers are leaving from

	# Customers	% Customers	Avg. Portfolio Change	Total Portfolio Change	
No Change	1,754,702	69.7%	\$ 1.1K	\$ 1,930 M	95 M
Increase	317,206	12.6%	\$ 31.1K	\$ 9,865 M	\$11,795 M
Decrease	254,268	10.1%	(\$ 13.0 K)	(\$ 3,305 M)	Σ
Defectors	113,288	4.5%	(\$ 16.5K)	(\$ 1,869 M)	\$11,520 M
Deceased	78,043	3.1%	(\$ 81.3K)	(\$ 6,345 M)	
Grand Total	2,517,506	100.0%	-	-	
New	171,425	-	\$ 21.3 K	\$ 3,651 M	



### The Path from Insights to Activation and Measurement



# Thank You



Larry Filler SVP & Practice Lead, Financial Services



Lynne Wolfson Research Lead, Financial Data Products

